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NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION, DIRECTLY OR INDIRECTLY, OUTSIDE INDIA.
Initial public offer of equity shares on the main board of BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE"), and together with BSE, the "Stock Exchanges") in compliance with Chapter II of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("SEBI ICDR Regulations").



HERO MOTORS LIMITED

(TO BE LISTED ON THE MAIN BOARD OF BSE AND NSE)

Our Company was incorporated in the name of 'Hero Briggs & Stratton Auto Private Limited' as a private limited company under the Companies Act, 1956, pursuant to a certificate of incorporation dated April 30, 1998, issued by the Registrar of Companies, Delhi and Haryana. Thereafter, our Company became a deemed public company, and the name of our Company was changed to 'Hero Briggs & Stratton Auto Limited' with effect from August 25, 1998. Pursuant to the enactment of Companies (Amendment) Act, 2000 and by effect of Section 43A(2A) of the Companies Act, 1956, our Company was again converted into a private limited company with effect from June 1, 2001, and the name of our Company was accordingly changed to 'Hero Briggs & Stratton Auto Private Limited'. Thereafter, pursuant to the termination of the joint venture agreement with Briggs & Stratton International Inc. (USA) in 2001, the name of our Company was changed to 'Hero Auto Private Limited' and a fresh certificate of incorporation dated April 10, 2003, was issued by the Registrar of Companies, Delhi and Haryana. Subsequently, the name of our Company was changed to 'Hero Auto Limited' upon conversion to a public limited company on October 30, 2003, pursuant to a fresh certificate of incorporation issued by the Registrar of Companies Delhi and Haryana. Further, pursuant to the fresh certificate of incorporation dated September 15, 2004, issued by the Registrar of Companies, Delhi and Haryana, the name of our Company was changed to 'Hero Motors Limited' to reflect the true nature of the Company's business, which is the name of our Company as on the date of the Red Herring Prospectus dated September 9, 2026 (the "RHP"). For details of changes in the name and registered office address of our Company, see 'History and Certain Corporate Matters' on page 301 of the RHP.

Registered Office: Hero Nagar, GT Road, Ludhiana, Punjab – 141 003, India. Corporate Office: Max Square, Office level, 7th floor Plot No. C3-C, Jaypee Wishtown, Sector 129, Noida, Uttar Pradesh, 201 304, India.
Telephone: +91 120 4412 000; Contact person: Sakshi Dureja, Company Secretary and Compliance Officer; E-mail: investorrelations@heromotors.com; Website: www.heromotors.com; Corporate Identity Number: U29299PB1998PLC039602

THE PROMOTERS OF OUR COMPANY ARE PANKAJ MUNJAL, CHARU MUNJAL, ABHISHEK MUNJAL AND O P MUNJAL HOLDINGS

INITIAL PUBLIC OFFER OF UP TO [●] EQUITY SHARES OF FACE VALUE OF ₹10 EACH ("EQUITY SHARES") OF HERO MOTORS LIMITED ("COMPANY" OR "ISSUER") FOR CASH AT A PRICE OF ₹[●] PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹[●] PER EQUITY SHARE) ("OFFER PRICE") AGGREGATING UP TO ₹10,000.00 MILLION COMPRISING A FRESH ISSUE OF UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹6,000.00 MILLION BY OUR COMPANY ("FRESH ISSUE") AND AN OFFER FOR SALE OF UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹4,000.00 MILLION ("OFFERED SHARES") BY THE SELLING SHAREHOLDERS, COMPRISING UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹3,950.00 MILLION BY O P MUNJAL HOLDINGS ("PROMOTER SELLING SHAREHOLDER") AND UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹50.00 MILLION BY HERO CYCLES LIMITED (THE "PROMOTER GROUP SELLING SHAREHOLDER" AND TOGETHER WITH THE PROMOTER SELLING SHAREHOLDER, THE "SELLING SHAREHOLDERS"), AND SUCH OFFER FOR SALE, THE "OFFER FOR SALE", AND TOGETHER WITH THE FRESH ISSUE, THE "OFFER". THE OFFER SHALL CONSTITUTE [●] % OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY.

DETAILS OF THE OFFER FOR SALE			
NAME OF THE SELLING SHAREHOLDER	TYPE	NUMBER OF EQUITY SHARES OFFERED / AMOUNT	WEIGHTED AVERAGE COST OF ACQUISITION PER EQUITY SHARE (IN ₹)*
O P Munjal Holdings	Promoter Selling Shareholder	Up to [●] Equity Shares of face value of ₹10 each aggregating up to ₹3,950.00 million	0.03 ¹
Hero Cycles Limited	Promoter Group Selling Shareholder	Up to [●] Equity Shares of face value of ₹10 each aggregating up to ₹50.00 million	10.07

* The weighted average cost of acquisition is ₹0.027 per Equity Share and has been rounded to ₹0.03. | ¹ As certified by Ramesh C Agrawal & Co., Chartered Accountants by way of their certificate dated September 9, 2026.

PRICE BAND: ₹79 TO ₹84 PER EQUITY SHARE OF FACE VALUE OF ₹10 EACH.
THE FLOOR PRICE IS 7.9 TIMES THE FACE VALUE OF THE EQUITY SHARES AND
THE CAP PRICE IS 8.4 TIMES THE FACE VALUE OF THE EQUITY SHARES.
BIDS CAN BE MADE FOR A MINIMUM OF 178 EQUITY SHARES OF FACE VALUE OF ₹10 EACH AND
IN MULTIPLES OF 178 EQUITY SHARES OF FACE VALUE OF ₹10 EACH THEREAFTER.
THE PRICE TO EARNINGS RATIO ("P/E") BASED ON DILUTED EPS FOR FISCAL 2026 FOR OUR COMPANY AT THE LOWER END
OF THE PRICE BAND (I.E. FLOOR PRICE) IS 69.30 TIMES AND AT THE UPPER END OF THE PRICE BAND (I.E. CAP PRICE) IS 73.68 TIMES
AS COMPARED TO THE AVERAGE INDUSTRY PEER GROUP P/E RATIO OF 50.20 TIMES FOR FISCAL 2026.
WEIGHTED AVERAGE RETURN ON NET WORTH FOR LAST THREE FINANCIAL YEARS IS 7.58%.

The details of the Fresh Issue, Offer for Sale and the post Offer market capitalization of the Company, each at the Floor Price and the Cap Price, are given below:

Particulars	OFFER SIZE AND MARKET CAPITALIZATION			
	At Floor Price of ₹79 per equity share		At Cap Price of ₹84 per equity share	
	Up to No. of Equity Shares of face value of ₹10 each	Up to Amount (₹ in Million)	Up to No. of Equity Shares of face value of ₹10 each	Up to Amount (₹ in Million)
Fresh Issue	75,949,367	6,000.00	71,428,571	6,000.00
Offer For Sale	50,632,911	4,000.00	47,619,047	4,000.00
Total Offer Size	126,582,278	10,000.00	119,047,618	10,000.00
Post Offer Market Capitalization	458,736,372	36,240.00	454,215,576	38,154.00

BID/ OFFER PERIOD	ANCHOR INVESTOR BID/ OFFER PERIOD OPENS AND CLOSSES ON TUESDAY, 15 SEPTEMBER, 2026
	BID/ OFFER OPENS ON WEDNESDAY, 16 SEPTEMBER, 2026
	BID/ OFFER CLOSSES ON FRIDAY, 18 SEPTEMBER, 2026*

* The UPI mandate end time and date shall be at 5:00 p.m. on Bid/Offer Closing Day.

We are one of India's leading automotive technology companies engaged in designing, developing, manufacturing and supplying highly engineered powertrain solutions catering to automotive original equipment manufacturers ("OEMs") in United States, Europe, India and the Association of Southeast Asian Nations ("ASEAN") region. (Source: CRISIL Report).

THE OFFER IS BEING MADE THROUGH THE BOOK BUILDING PROCESS IN ACCORDANCE WITH REGULATION 6(1) OF THE SEBI ICDR REGULATIONS.
THE EQUITY SHARES OF THE COMPANY WILL GET LISTED ON THE MAIN BOARDS OF BSE AND NSE.
BSE SHALL BE THE DESIGNATED STOCK EXCHANGE.
• QIB PORTION: NOT MORE THAN 50% OF THE OFFER • NON-INSTITUTIONAL PORTION: NOT LESS THAN 15% OF THE OFFER
• RETAIL PORTION: NOT LESS THAN 35% OF THE OFFER

IN MAKING AN INVESTMENT DECISION, PROSPECTIVE INVESTORS MUST ONLY RELY ON THE INFORMATION INCLUDED IN THE RHP AND THE TERMS OF THE OFFER, INCLUDING THE RISKS INVOLVED AND NOT RELY ON ANY OTHER EXTERNAL SOURCES OF INFORMATION ABOUT THE OFFER AVAILABLE IN ANY MANNER. IN RELATION TO PRICE BAND, POTENTIAL INVESTORS SHOULD ONLY REFER TO THIS PRICE BAND ADVERTISEMENT FOR THE OFFER AND SHOULD NOT RELY ON ANY OTHER EXTERNAL SOURCES OF INFORMATION AVAILABLE IN ANY MANNER IN RELATION TO THE VALUATION OF THE COMPANY AS THESE ARE NOT ENDORSED, PUBLISHED OR CONFIRMED EITHER BY THE COMPANY OR THE BOOK RUNNING LEAD MANAGERS ("BRLMs").

In accordance with the recommendation of the Committee of Independent Directors of our company, pursuant to their resolution dated September 9, 2026, the above provided Price Band is justified based on Quantitative factors/ Key performance indicators disclosed in the "Basis for Offer Price" section on page 126 of the RHP vis-a-vis the weighted average cost of acquisition ("WACA") of primary and secondary transaction(s), as applicable, disclosed in the "Basis for Offer Price" section beginning on page 126 of the RHP and provided below in this advertisement.

RISK TO INVESTORS

For details, refer to section titled "Risk Factors" on page 21 of the RHP.

1. Geographical Concentration Risk: For Fiscals 2026, 2025 and 2024, 96.09%, 95.33% and 95.75% of our revenue from operations, respectively, was derived from India, Europe and United States collectively. An economic slowdown in these geographies/countries or tightening of laws or regulations may have an adverse impact on our business, financial condition, cash flows and results of operations.

2. End-industry concentration risk: Our business is substantially dependent on the e-bike and two-wheeler industries in India and overseas. Any adverse changes in the conditions affecting these industries can adversely impact our business, results of operations, cash flows and financial condition.

3. Supplier Risk: We depend on a limited number of suppliers for the

procurement of raw materials for our production. Any interruption in the supply of raw materials could adversely affect our business, financial condition, results of operations and cash flows. The table below provides the cost of raw materials consumed sourced from our top one, top five and top 10 suppliers in the years indicated:

Supplier	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Cost of Raw Materials (₹ million)	Percent-age of Total Expe-nses (%)	Cost of Raw Materials (₹ million)	Percent-age of Total Expe-nses (%)	Cost of Raw Materials (₹ million)	Percent-age of Total Expe-nses (%)
Top Supplier*	365.80	3.17%	324.44	3.03%	296.10	2.80%

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Supplier	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Cost of Raw Materials (₹ million)	Percentage of Total Expenses (%)	Cost of Raw Materials (₹ million)	Percentage of Total Expenses (%)	Cost of Raw Materials (₹ million)	Percentage of Total Expenses (%)
Top 5 Suppliers*	1,410.63	12.23%	1,403.56	13.09%	1,393.24	13.15%
Top 10 Suppliers*	2,405.32	20.85%	2,339.32	21.82%	2,278.95	21.52%

* Suppliers may vary for each Fiscal. Our top 10 suppliers/vendors did not contribute to more than 50% of the total cost of raw materials consumed for Fiscal 2026, 2025 and 2024 on a consolidated basis.

4. **Business Risk:** We are subject to stringent quality, tolerance and delivery requirements from customers. Failure to comply may result in recalls, warranty claims, loss of business share, or cancellation order.
5. **Customer Concentration Risk:** Our business largely depends on our top 10 customers which contributed 72.89%, 78.03% and 76.96% of our revenue from operations in Fiscals 2026, 2025 and 2024. The loss of any of these customers could have an adverse effect on our business, results of operations, financial condition and cash flows. The following table sets forth our revenues from our top ten customers in the periods indicated:

Cate- gory	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Revenue from Customers (₹ million)	Percentage of Revenue from Operations (%)	Revenue from Customers (₹ million)	Percentage of Revenue from Operations (%)	Revenue from Customers (₹ million)	Percentage of Revenue from Operations (%)
Top 10 Customers	8,661.40	72.89%	8,501.96	78.03%	8,191.86	76.96%

Note: Our top 10 customers are based on the revenue contribution of the relevant customer in the relevant Fiscals, as the case maybe

6. **Technology and Product-transition Risk:** We may not be able to anticipate and respond swiftly to changing technological and market trends, as well as to develop new products aligned with customer demands in the automotive sector, which could have an adverse impact on our financial condition
7. **Competition Risk:** We compete with established global players (ZF Friedrichshafen AG, Musashi Co. Ltd., BorgWarner Inc., GKN PLC, Bafang, Mahle, Shimano Inc, Rohloff, Badve Group, Sandhar Technologies, Magnum) in the powertrain solutions industry. Inability to compete effectively could adversely affect our business, financial condition, results of operations and cash flows.
8. **Hazardous operations Risk:** Our manufacturing operations involve

hazardous activities (storage of petroleum/compressed gases, chemical handling), which could result in accidents, operational suspension, or civil/criminal liability.

9. **Brand and Reputation Risk:** Our business depends on maintaining brand reputation and product quality perception and any failure to do so could adversely affect customer relationships and financial performance.
10. **Operating Risk:** We operate six manufacturing facilities (four in India – three in Ludhiana, Punjab and one in Gautam Buddha Nagar, UP; one each in United Kingdom and Thailand), with two more under construction. Any shutdown or disruption at these facilities could reduce sales and adversely affect our operations
11. The price to earnings ratio based on diluted EPS for Fiscal 2026 for our company at the upper end of the price band is 73.68 times. The average industry price-to-earnings ratio is 50.20.
12. The average cost of acquisition of Equity shares for Selling shareholders ranges from ₹0.03* per Equity share to ₹10.07 per Equity share and the offer at upper end of the Price Band is ₹84 per Equity Share.

*The weighted average cost of acquisition is ₹0.027 per Equity Share and has been rounded to ₹0.03.
13. Weighted Average Return on Net Worth for Fiscals 2026, 2025 and 2024 is 7.58%.
14. Weighted average cost of acquisition of all Equity Shares transacted in the last one year, 18 months and three years preceding the date of the RHP by the Promoters, Promoter Group, Selling Shareholders and Shareholders entitled with the right to nominate directors or other rights

Period*	Weighted Average Cost of Acquisition (in ₹)	Cap Price is 'X' times the Weighted Average Cost of Acquisition	Range of acquisition price: Lowest Price-Highest Price (in ₹)
Last 1 year	NIL	NA	NIL
Last 18 months	NIL	NA	NIL
Last 3 years	NIL	NA	NIL

* As certified by Ramesh C Agrawal & Co., Chartered Accountants pursuant to their certificate dated September 9, 2026.

15. The three BRLMs associated with the Offer have handled 102 public issues in the past three years out of which 27 issues closed below the offer price on listing date:

Name of BRLM	Total Issues	Issues Closed below IPO price as on listing date
ICICI Securities Limited*	33	9
JM Financial Limited*	34	6
DAM Capital Advisors Limited*	13	3
Common Issues	22	9
Total	102	27

*Issues handled where there were no common BRLMs

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AN INDICATIVE TIMETABLE IN RESPECT OF THE OFFER IS SET OUT BELOW:		
Submission of Bids (other than Bids from Anchor Investors):		Bid/Offer Programme
Bid/Offer Period (except the Bid/Offer Closing Date)		BID/OFFER OPENS ON
Submission and Revision in Bids		BID/OFFER CLOSING ON
Bid/Offer Closing Date*		WEDNESDAY, 16 SEPTEMBER, 2026
Only between 10.00 a.m. and 5.00 p.m. IST		FRIDAY, 18 SEPTEMBER, 2026 ⁽ⁱ⁾
Submission of electronic applications (online ASBA through 3-in-1 accounts) for RIBs, other than QIBs and Non-Institutional Investors		(⁽ⁱ⁾ UPI mandate end time and date shall be at 5:00 pm on Bid/Offer Closing Date.
Only between 10.00 a.m. and up to 5.00 p.m. IST		An indicative timetable in respect of the Offer is set out below:
Submission of electronic application (bank ASBA through online channels like internet banking, mobile banking and syndicate ASBA applications through UPI as a payment mechanism where Bid Amount is up to ₹500,000)		Event
Only between 10.00 a.m. and up to 4.00 p.m. IST		Finalisation of Basis of Allotment with the Designated Stock Exchange
Submission of electronic applications (syndicate Non-retail, Non-individual applications of QIBs and Non-Institutional Investors)		On or about Monday, 21 September, 2026
Only between 10.00 a.m. and up to 3.00 p.m. IST		Initiation of refunds (if any, for Anchor Investors)/unblocking of funds from ASBA Account*
Submission of Physical Applications (Bank ASBA)		On or about Tuesday, 22 September, 2026
Only between 10.00 a.m. and up to 1.00 p.m. IST		Credit of Equity Shares to depository accounts of Allottees
Submission of physical applications (syndicate Non-retail, Non-individual applications where Bid Amount is more than ₹500,000)		On or about Tuesday, 22 September, 2026
Only between 10.00 a.m. and up to 12.00 p.m. IST		Commencement of trading of the Equity Shares on the Stock Exchanges
Modification/Revision/cancellation of Bids		On or about Wednesday, 23 September, 2026
Upward Revision of Bids by QIBs and Non-Institutional Bidders categories*		* In case of (i) any delay in unblocking of amounts in the ASBA Accounts (including amounts blocked through the UPI Mechanism) exceeding two Working Days from the Bid / Offer Closing Date for cancelled / withdrawn / deleted ASBA Forms, the Bidder shall be compensated at a uniform rate of ₹100 per day or 15% per annum of the Bid Amount, whichever is higher from the date on which the request for cancellation / withdrawal / deletion is placed in the Stock Exchanges bidding platform until the date on which the amounts are unblocked; (ii) any blocking of multiple amounts for the same ASBA Form (for amounts blocked through the UPI Mechanism), the Bidder shall be compensated at a uniform rate of ₹100 per day or 15% per annum of the total cumulative blocked amount except the original application amount, whichever is higher from the date on which such multiple amounts were blocked till the date of actual unblock; (iii) any blocking of amounts more than the Bid Amount, the Bidder shall be compensated at a uniform rate of ₹100 per day or 15% per annum of the difference in amount, whichever is higher from the date on which such excess amounts were blocked till the date of actual unblock; (iv) any delay in unblocking of non-allotted / partially allotted Bids, exceeding two Working Days from the Bid / Offer Closing Date, the Bidder shall be compensated at a uniform rate of ₹100 per day or 15% per annum of the Bid Amount, whichever is higher for the entire duration of delay exceeding two Working Days from the Bid / Offer Closing Date by the SCSB responsible for causing such delay in unblocking. The BRLMs shall, in their sole discretion, identify and fix the liability on such intermediary or entity responsible for such delay in unblocking. The Bidder shall be compensated in the manner specified in the SEBI ICDR Master Circular, which for the avoidance of doubt, shall be deemed to be incorporated in the agreements to be entered into between our Company with the relevant intermediaries, to the extent applicable, issued by SEBI, and any other applicable law in case of delays in resolving investor grievances in relation to blocking/unblocking of funds. The processing fees for applications made by UPI Bidders using the UPI Mechanism may be released to the remitter banks (SCSBs) only after such banks provide a written confirmation in accordance with SEBI ICDR Master Circular and any subsequent circulars or notifications issued by SEBI in this regard.
Only between 10.00 a.m. and up to 4.00 p.m. IST on Bid / Offer Closing Date		
Upward or downward Revision of Bids or cancellation of Bids by RIBs*		
Only between 10.00 a.m. and up to 5.00 p.m. IST		
* UPI mandate end time shall be 5:00 p.m. on the Bid / Offer Closing Date		
* QIBs and Non-Institutional Bidders can neither revise their bids downwards nor cancel/withdraw their bids		
On the Bid / Offer Closing Date, the Bids shall be uploaded until:		
i. 4.00 p.m. IST in case of Bids by QIBs and Non-Institutional Bidders, and		
ii. until 5.00 p.m. IST or such extended time as permitted by the Stock Exchanges, in case of Bids by RIBs.		
On Bid / Offer Closing Date, extension of time will be granted by Stock Exchanges only for uploading Bids received from the RIBs, after taking into account the total number of Bids received and as reported by the Book Running Lead Managers to the Stock Exchanges.		

ASBA*

Simple, Safe, Smart way of Application!!!

*Applications Supported by Blocked Amount ("ASBA") is a better way of applying to offers by simply blocking the fund in the bank account.

For further details, check section on ASBA.

Mandatory in public issues.

No cheque will be accepted.

UPI

UPI Payments Interface

UPI-Now available in ASBA for Retail Individual Investors and Non Institutional Investor applying in public issues where the application amount is up to ₹ 500,000, applying through Registered Brokers, Syndicate, CDPs & RTAs. UPI Bidders also have the option to submit the application directly to the ASBA Bank (SCSBs) or to use the facility of linked online trading, demat and bank account. Investors are required to ensure that the bank account used for bidding is linked to their PAN. Bidders must ensure that their PAN is linked with Aadhaar and are in compliance with CBT notification dated February 13, 2020 issued by the Central Board of Direct Taxes and the subsequent press releases, including press release dated June 25, 2021 read with press release dated September 17, 2021, and CBT circular no. 7 of 2022 dated March 30, 2022, read with press release dated March 28, 2023, and any subsequent press release in this regard.

ASBA has to be availed by all the investors except Anchor Investors. UPI may be availed by (i) Retail Individual Investors in the Retail Portion; (ii) Eligible Employees in the Employee Reservation Portion (iii) Non-Institutional Investors with an application size of up to ₹0.50 million in the Non-Institutional Portion. For more details* on the ASBA and UPI process, please refer to the details given in the Bid Cum Application Form and Abridged Prospectus and also please refer to the section "Offer Procedure" on page 513 of the RHP. The process is also available on the website of Association of Investment Bankers of India ("AIBI") and Stock Exchanges and in the General Information Document. The Bid Cum Application Form and the Abridged Prospectus can be downloaded from the websites of the Stock Exchanges and can be obtained from the list of banks that is displayed on the website of SEBI at www.sebi.gov.in/sebiweb/other/OtherAction.do?do=RecognisedFm=yes&intmid=35 and <https://www.sebi.gov.in/sebiweb/other/OtherAction.do?do=RecognisedFm=yes&intmid=43>, respectively as updated from time to time. For the list of UPI apps and banks live on IPO, please refer to the link: www.sebi.gov.in. UPI Bidders Bidding using the UPI Mechanism may apply through the SCSBs and mobile applications whose names appear on the website of SEBI, as updated from time to time. Axis Bank Limited and ICICI Bank Limited have been appointed as the Sponsor Banks for the Offer, in accordance with the requirements of SEBI circular dated November 1, 2018 as amended. For Offer related queries, please contact the BRLMs on their respective email IDs as mentioned below. For UPI related queries, investors can contact NPCI at the toll free number: 18001201740 and mail id: ipo.upi@npci.org.in.

THE EQUITY SHARES OF OUR COMPANY WILL GET LISTED ON THE MAIN BOARD PLATFORMS OF BSE AND NSE.

In case of any revision to the Price Band, the Bid / Offer Period will be extended by at least three additional Working Days following such revision of the Price Band, subject to the Bid / Offer Period not exceeding 10 Working Days. In cases of force majeure, banking strike or similar unforeseen circumstances, our Company, in consultation with the Book Running Lead Managers, for reasons to be recorded in writing, extend the Bid / Offer Period for a minimum of one Working Day, subject to the Bid / Offer Period not exceeding 10 Working Days. Any revision in the Price Band and the revised Bid / Offer Period, if applicable, will be widely disseminated by notification to the Stock Exchanges, by issuing a public notice, and also by indicating the change on the respective websites of the Book Running Lead Managers and at the terminals of the Syndicate Members and by intimation to Self-Certified Syndicate Banks ("SCSBs"), other Designated Intermediaries and the Sponsor Banks, as applicable. In case of revision of Price Band, the Bid Lot shall remain the same.

This Offer is being made through the Book Building Process, in terms of Rule 19(2)(b) of the Securities Contract (Regulation) Rules, 1957 ("SCRR") read with Regulation 31 of the SEBI ICDR Regulations and in compliance with Regulation 6(1) of the SEBI ICDR Regulations wherein not more than 50% of the Offer shall be available for allocation on a proportionate basis to Qualified Institutional Buyers ("QIBs", and such portion, the "QIB Portion"), provided that our Company, in consultation with the BRLMs, may allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis ("Anchor Investor Portion", out of which 40% shall be available for allocation as follows: (i) 33.33% for domestic Mutual Funds; and (ii) 6.67% for Life Insurance Companies and Pension Funds, subject to valid Bids being received from the domestic Mutual Funds and Life Insurance Companies and Pension Funds; and at or above the price at which allocation will be made to Anchor Investors ("Anchor Investor Allocation Price") in accordance with the SEBI ICDR Regulations. Any under-subscription in the portion amounting to 6.67% reserved for Life Insurance Companies and Pension Funds may be allocated to domestic Mutual Funds. In the event of under-subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the QIB Portion (other than the Anchor Investor Portion) (the "Net QIB Portion"). Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis to Mutual Funds only, subject to valid Bids being received at or above the Offer Price, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to QIB Bidders (other than Anchor Investors) including Mutual Funds, subject to valid Bids being received at or above the Offer Price. However, if the aggregate demand from Mutual Funds is not less than 5% of the Net QIB Portion, the balance Equity Shares available for allocation in the Mutual Fund Portion will be added to the remaining Net QIB Portion for proportionate allocation to all QIBs. Further, not less than 15% of the Offer shall be available for allocation to Non-Institutional Bidders (out of which one-third of the portion available to Non-Institutional Bidders shall be reserved for Bidders with an application size of more than ₹20.00 million and up to ₹1.00 million and two-thirds shall be reserved for Bidders with an application size of more than ₹1.00 million, provided that the unsubscribed portion in either of the aforementioned sub-categories may be allocated to Bidders in the other sub-category) and not less than 35% of the Offer shall be available for allocation to Retail Individual Bidders in accordance with the SEBI ICDR Regulations, subject to valid Bids being received from them at or above the Offer Price. All Bidders, other than Anchor Investors, are required to participate in the Offer by mandatorily utilising the Application Supported by Blocked Amount ("ASBA") process by providing details of their respective ASBA Account and UPI ID in case of UPI Bidders, as applicable, pursuant to which their corresponding Bid Amounts will be blocked by the or by the Sponsor Banks under the UPI Mechanism, as the case may be, to the extent of respective Bid Amounts. Anchor Investors are not permitted to participate in the Offer through the ASBA process. For further details, see "Offer Procedure" on page 513 of the RHP.

Bidders/Applicants should ensure that DP ID, PAN and the Client ID and UPI ID (for UPI Bidders bidding through UPI Mechanism) are correctly filled in the Bid cum Application Form. The DP ID, PAN and Client ID provided in the Bid cum Application Form should match with the DP ID, PAN, Client ID and UPI ID available (for UPI Bidders bidding through the UPI Mechanism) in the Depository database, otherwise, the Bid cum Application Form is liable to be rejected. Bidders/Applicants should ensure that the beneficiary account provided in the Bid cum Application Form is active. Bidders/Applicants should note that on the basis of the PAN, DP ID, Client ID and UPI ID (for UPI Bidders bidding through the UPI Mechanism) as provided in the Bid cum Application Form, the Bidder/Applicant may be deemed to have authorized the Depositories to provide to the Registrar to the Offer, any requested Demographic Details of the Bidder/Applicant as available on the records of the depositories. These Demographic Details may be used, among other things, for giving Allotment Advice or unblocking of ASBA Account or for other correspondence(s) related to the Offer. Bidders/Applicants are advised to update any changes to their Demographic Details as available in the records of the Depository Participant to ensure accuracy of records. Any delay resulting from failure to update the Demographic Details would be at the Bidders/Applicants' sole risk.

Investors must ensure that their PAN is linked with Aadhaar and are in compliance with the notification issued by Central Board of Direct Taxes notification dated February 13, 2020 and read with press releases dated June 25, 2021, September 17, 2021 and March 28, 2023 and any subsequent press releases in this regard.

Contents of the Memorandum of Association of our Company as regards its objects: For information on the main objects of our Company, please see "History and Certain Corporate Matters" on page 301 of the RHP. The Memorandum of Association of our Company is a material document for inspection in relation to the Offer. For further details, see "Material Contracts and Documents for Inspection" on page 561 of the RHP.

Liability of the members of our Company: Limited by shares.

Amount of share capital of our Company and capital structure: As on the date of the RHP, the authorised share capital of our Company is ₹5,800,000,000 divided into 580,000,000 Equity Shares of face value of ₹10 each and ₹995,000,000 divided into 99,500,000 CCPS of face value of ₹10 each. The issued, subscribed and paid-up Equity share capital of our Company is ₹3,827,870,050 divided into 382,787,050 Equity Shares of face value of ₹10 each. For more details of the capital structure of the Company, see "Capital Structure" beginning on page 84 of the RHP.

Names of the initial signatories to the Memorandum of Association of the Company and the Number of Equity Shares Subscribed by them: The initial signatories to the Memorandum of Association of the Company are as follows: Pankaj Munjal, Charu Munjal, Abhishek Munjal and O P Munjal Holdings. For more details of the share capital history of our Company please see "Capital Structure" beginning on page 84 of the RHP.

Listing: The Equity Shares that will be offered through the RHP are proposed to be listed on the Stock Exchanges. Our Company has received 'in-principle' approvals from BSE and NSE for the listing of the Equity Shares pursuant to their letters each dated August 7, 2025. For the purposes of the Offer, the Designated Stock Exchange shall be BSE. A signed copy of the RHP and the Prospectus shall be delivered to the RoC for filing in accordance with Section 26(4) and Section 32 of the Companies Act. For details of the material contracts and documents that will be available for inspection from the date of this RHP up to the Bid / Offer Closing Date, see "Material Contracts and Documents for Inspection" on page 561 of the RHP.

Disclaimer Clause of Securities and Exchange Board of India ("SEBI"): SEBI only gives its observations on the draft offer documents and this does not constitute approval of either the Offer or the specified securities stated in the Offer Documents. The investors are advised to refer to page 493 of the RHP for the full text of the disclaimer clause of SEBI.

Disclaimer Clause of BSE (the Designated Stock Exchange): It is to be distinctly understood that the permission given by BSE should not in any way be deemed or construed that the RHP has been cleared or approved by BSE nor does it certify the correctness or completeness of any of the contents of the RHP. The investors are advised to refer to the page 495 of the Red Herring Prospectus for the full text of the disclaimer clause of BSE.

Disclaimer Clause of NSE: It is to be distinctly understood that the permission given by NSE should not in any way be deemed or construed that the Offer Document has been cleared or approved by NSE nor does it certify the correctness or completeness of any of the contents of the Offer Document. The investors are advised to refer to page 495 of the RHP for the full text of the disclaimer clause of NSE.

General Risks: Investments in equity and equity-related securities involve a degree of risk and Bidders should not invest any funds in the Offer unless they can afford to take the risk of losing their investment. Bidders are advised to read the risk factors carefully before taking an investment decision in the Offer. For taking an investment decision, Bidders must rely on their own examination of our Company and the Offer, including the risks involved. The Equity Shares in the Offer have neither been recommended, nor approved by the SEBI, nor does SEBI guarantee the accuracy or adequacy of the contents of the Red Herring Prospectus. Specific attention of the Bidders is invited to "Risk Factors" on page 21 of the RHP.

BOOK RUNNING LEAD MANAGERS		REGISTRAR TO THE OFFER	COMPANY SECRETARY AND COMPLIANCE OFFICER
ICICI Securities Limited ICICI Venture House Appasaheb Marathe Marg Prabhadevi, Mumbai 400 025 Maharashtra, India Tel: +91 22 6807 7100 E-mail: heromotors ipo@icicisecurities.com Investor grievance e-mail: customercare@icicisecurities.com Website: www.icicisecurities.com Contact Person: Namrata Ravasia SEBI Registration No.: INM000011179	DAM Capital Advisors Limited Altimus 2202, Level 22 Pandurang Budhkar Marg Worli, Mumbai 400018 Maharashtra, India Tel: +91 22 4202 2500 E-mail: hml ipo@damcapital.in Investor grievance e-mail: complaint@damcapital.in Website: www.damcapital.in Contact Person: Puneet Agnihotri/ Chandresh Sharma SEBI Registration No.: MB/INM000011336	KFintech Limited KFin Technologies Limited 301, The Centrium, 3rd Floor, 57, Lal Bahadur Shastri Road, Nav Pada, Kurla (West), Kurla, Mumbai 400070 Maharashtra, India Tel: +91 40 6716 2222 E-mail: heromotors.ipo@kfintech.com Investor grievance e-mail: ainward.ris@kfintech.com Website: www.kfintech.com Contact Person: M. Murali Krishna SEBI Registration No.: INR000000221	Sakshi Dureja HERO MOTORS LIMITED Max Square, Office level, 7 th Floor, Plot No. C3-C, Jaypee Wishtown, Sector 129, Noida, Uttar Pradesh 201 304, India Tel: +91 120 442 000 E-mail: investorrelations@heromotors.com Website: www.heromotors.com Investors may contact the Company Secretary and Compliance Officer or the Registrar to the Offer in case of any pre-Offer or post-Offer related grievances including non-receipt of letters of Allotment, non-credit of Allotted Equity Shares in the respective beneficiary account, non-receipt of refund orders or non-receipt of funds by electronic mode, etc. For all Offer related queries and for redressal of complaints, investors may also write to the BRLM.

AVAILABILITY OF THE RHP: Investors are advised to refer to the RHP and the "Risk Factors" beginning on page 21 of the RHP before applying in the Offer. A copy of the RHP will be made available on the website of SEBI at www.sebi.gov.in and is available on the websites of the BRLMs, ICICI Securities Limited at www.icicisecurities.com, DAM Capital Advisors Limited at www.damcapital.in and JM Financial Limited at www.jmfi.com and at the website of our Company, HERO MOTORS LIMITED at www.heromotors.com and the websites of the Stock Exchanges, for BSE Limited at www.bseindia.com and for National Stock Exchange of India Limited at www.nseindia.com.

AVAILABILITY OF THE ABRIDGED PROSPECTUS: A copy of the Abridged Prospectus shall be available on the website of the Company, the BRLMs and the Registrar to the Offer at: www.heromotors.com, www.icicisecurities.com, www.damcapital.in, www.jmfi.com and www.kfintech.com, respectively.

AVAILABILITY OF BID CUM APPLICATION FORM: Bid cum Application Form can be obtained from the Registered Office of our Company, HERO MOTORS LIMITED, Telephone: +91 120 4412 000; BRLMs: ICICI Securities Limited, Tel: +91 22 6807 7100; DAM Capital Advisors Limited, Tel: +91 22 4202 2500 and JM Financial Limited, Tel: +91 22 6630 3030 and **Syndicate Members:** Sharekhan Limited, Telephone Number: +91 22 6750 2000, and JM Financial Securities Limited, Telephone Number: +91 22 6136 3400, Registered Brokers, SCSBs, Designated RTA Locations and Designated CDP Locations for participating in the Offer. Bid cum Application Forms will also be available on the websites of the Stock Exchanges at www.bseindia.com and www.nseindia.com and at all the Designated Branches of SCSBs, the list of which is available on the websites of the Stock Exchanges and SEBI.

SUB-SYNDICATE MEMBERS: Almondz Global Securities Limited; Ambit Capital Limited; Anand Rathi Share & Stock Brokers Limited; Asil C Mehta Financial Services Limited; Axis Capital Limited; Bajaj Financial Securities Limited; Centrium Finverse Limited; Centrium Wealth Management Ltd.; Choice Equity Broking Private Limited; DB(International) Stock Brokers Limited; Eureka Stock & Share Broking Services Limited; Finwizdard Technology Private Limited; Globe Capital Market Limited; HDFC Securities Limited; IDBI

Capital Market Services Limited; IIFL Capital Services Limited; Jobanputra Fiscal Services Pvt. Limited; Keynote Capital Limited; KJMC Capital Market Services Limited; Kotak Securities Limited; LK Securities Limited; Motilal Oswal Financial Services Limited; Nirmal Bang Securities Pvt Limited; Nuva Wealth and Investment Limited; Pantomath Financial Services Limited; PAYTM Money Limited; Prabhudas Lilladher Pvt Limited; Pravin Rattilal Share and Stock Brokers Limited; Reliance Securities Limited; Religare Broking Limited; RR Equity Brokers Pvt Limited; SBICAP Securities Limited; SMC Global Securities Limited; Standard Chartered Securities; Sushil Financial Services Pvt. Limited; Systematix Shares and Stocks (India) Limited; Trade Bulls Securities (P) Limited; Trust Securities Limited; YES Securities (India) Limited.

PUBLIC OFFER ACCOUNT BANK AND SPONSOR BANK: Axis Bank Limited.

ESCROW COLLECTION BANK, REFUND BANK AND SPONSOR BANK: ICICI Bank Limited.

UPI: UPI Bidders can also Bid through UPI Mechanism.

All capitalised terms used herein and not specifically defined shall have the same meaning as ascribed to them in the RHP.

For HERO MOTORS LIMITED
On behalf of the Board of Directors
Sd/-
Sakshi Dureja
Company Secretary and Compliance Officer

Place: Noida, Uttar Pradesh
Date: September 9, 2026

HERO MOTORS LIMITED is proposing, subject to receipt of requisite approvals, market conditions and other considerations, an initial public offer of its Equity Shares and has filed a RHP dated September 9, 2026 with the RoC. The RHP is made available on the website of the SEBI at www.sebi.gov.in as well as on the website of the BRLMs i.e., ICICI Securities Limited at www.icicisecurities.com, DAM Capital Advisors Limited at www.damcapital.in and JM Financial Limited at www.jmfi.com, the website of the NSE at www.nseindia.com and the website of the BSE at www.bseindia.com and the website of the Company at www.heromotors.com. Any potential investor should note that investment in equity shares involves a high degree of risk and should refer to the RHP, including the section titled "Risk Factors" beginning on page 21 of the RHP. Potential investors should not rely on the DRHP for making any investment decision.

This announcement does not constitute an invitation or offer of securities for sale in any jurisdiction. The Equity Shares have not been, and will not be, registered under the United States Securities Act of 1933, as amended ("U.S. Securities Act") or any state securities laws in the United States, and unless so registered, may not be offered or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable U.S. state securities laws. Accordingly, the Equity Shares are being offered and sold only outside the United States, in "offshore transactions", as defined in and in reliance on Regulation S under the U.S. Securities Act and the applicable laws of the jurisdictions in which such offers and sales are made. There will be no public offering in the United States.

Regd Office : Ananthapuram Village T P Gudur Mandal, Nellore, Andhra Pradesh- 524 344. Ph : +91 44 45661700
E-mail : investor@waterbaseindia.com | Website : www.waterbaseindia.com | CIN : L05005AP1987PLC018436

NOTICE OF THE 39th ANNUAL GENERAL MEETING AND REMOTE E- VOTING INFORMATION

Notice is hereby given that the 39th Annual General Meeting (AGM) of the Company will be held on Wednesday, September 30, 2026, at 11.30 AM (IST), through Video Conferencing (VC) / Other Audio Visual Means (OAVM) in compliance with the applicable provisions of the Companies Act, 2013 and the Rules made thereunder read with Circulars issued by Ministry of Corporate Affairs and the Securities Exchange Board of India and other applicable circulars issued in this regard to transact the business as set forth in the Notice of the AGM.

In compliance with the above circulars, the Notice of the AGM along with the Annual Report for the Financial Year 2025-26 have been sent through electronic mode on September 8, 2026 only to such Members whose email addresses are registered with their respective Depository Participants (DPs), in case shares are held in dematerialised form or the Company's Registrar and Share Transfer Agents (RTA) viz., Cameo Corporate Services Limited in case shares are held in physical mode to all shareholders whose email addresses are registered / available with the Company.

In terms of Section 108 of the Companies Act, 2013 (the Act) read with Rule 20 of the Companies (Management and Administration) Rules, 2014, (the Rules) as amended from time to time and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations), the Company is providing its members the facility to cast their votes, in the business terms proposed in the Notice of AGM, electronically from a place other than the venue of AGM (remote e-voting).

The Company has engaged the services of Central Depository Services India Limited (CDSL) as the Agency to provide e-voting facility. The remote e-voting facility shall commence on Sunday, September 27, 2026, at 9.00 a.m. (IST) and ends on Tuesday, September 29, 2026, at 5.00 p.m. (IST). The remote e-voting facility shall not be available beyond the said time and the module shall be disabled by CDSL for voting thereafter. Once the vote on a resolution is cast by the member, he/she shall not be allowed to change it subsequently or cast vote again. The facility for voting through electronic voting system shall also be made available on the day of the AGM i.e. Wednesday, September 30, 2026 and the members participating in the AGM through VC / OAVM, who have not already cast their vote by remote e-voting shall be able to exercise their right during the meeting. The members who have cast their vote by remote e-voting prior to the meeting may also attend the AGM through VC / OAVM but shall not be entitled to cast their vote again during the meeting.

A person, whose name appears in the Register of Members / Beneficial Owners as on the cut-off date, i.e., Wednesday, September 23, 2026, only shall be entitled to avail the facility of remote e-voting / voting at the Meeting. Any person who becomes member of the Company after dispatch of the Notice of the Meeting and holding shares as on the cut-off date may obtain user ID and password by sending an email to helpdesk.evoting@cdslindia.com with a copy to investor@waterbaseindia.com. The detailed procedure for obtaining User ID and password is provided in the Notice of AGM. However, if the member is already registered with CDSL for e-voting, then he/she can use his/her existing user ID and password for casting their vote.

Members may note that the notice of 39th AGM and the Annual report for FY 2025-26 are also available on the Company's website www.waterbaseindia.com as well as on the website of the Stock Exchange (BSE) and E-Voting agency CDSL i.e. www.evotingindia.com also.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dahi, Sr. Manager, CDSL, A Wing, 25th Floor, Marathon Futrex, Mafatal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or Toll Free No: 1800 21 09911

For The Waterbase Limited
Sd/-
R Sureshkumar
Company Secretary

Place: Chennai
Date: September 10, 2026

Z-TECH (INDIA) LIMITED
CIN: L74899DL1994PLC062582
Regd. Office: Plot 140, Khasra No 249, Mangla Puri, Gadaipur, Delhi-110030
E-mail: cs@ztech-india.com, Contact No: 011-47047231
Website: www.ztechindia.com

NOTICE OF 32nd ANNUAL GENERAL MEETING

Notice is hereby given that the 32nd Annual General Meeting (AGM) of the members of Z-Tech (India) Limited ("the Company") will be held on Wednesday, 30th September, 2026 at 12:30 P.M. (IST) through video conferencing/other audio-visual means to transact the businesses as set out in the Notice of AGM which is being circulated for convening the AGM. The Company already dispatched the notice of AGM, through electronic mode to the shareholder whose email addresses are registered with the Company and/or Depositories in accordance with the circulars issue by the MCA and SEBI. The notice AGM is also available on the website of Central Depository services limited (CDSL) at www.evotingindia.com and on the website of the Company www.z-techindia.com.

Remote e-voting and e-voting during AGM:
As per Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Regulations, 2015 and the Secretarial Standards on General Meeting ("SS-2") issued by the ICSI, the Company is providing facility to all its Members to cast their vote on all resolution to be set forth in the Notice of the AGM by electronic means (e-voting) by using electronic voting system provided by the CDSL. The voting rights of the members shall be in the proportion to the equity share held by them in the paid-up equity share of the Company as on Wednesday, 23rd September, 2026 (the cut-off date).

The details required pursuant to the provision of the Companies Act, 2013 and rules made there under are given below:
1. All the business as set out in the notice AGM may be transacted through remote e-voting or e-voting during the AGM; 2. The remote e-voting period will commence at Sunday, 27th September, 2026 at 09.00 A.M. and will end on Tuesday, 29th September, 2026 at 05.00 P.M. 3. Cut-off date for determining rights of entitlement of e-voting is Wednesday 23rd September, 2026; 4. The members will not be allowed to vote through remote e-voting beyond the period as specified above; 5. Shareholders acquiring the share of the Company and becomes the members of the Company after sending of the Notice and holding Shares as of the cut-off date may follow steps mention in the Notice of AGM to exercise their voting rights; 6. The Members who have cast their vote by remote e-voting prior to the AGM may also attend/participate in the AGM but shall not be entitled to cast their vote again. Members who have not casted their vote through remote e-voting shall be eligible to vote through e-voting facility during the AGM. 7. A person whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date only shall be entitled to avail the facility of remote e-voting as well as voting in the general meeting. 8. In case of any queries/grievances pertaining to remote e-voting you may refer to the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at www.evotingindia.com under help section or contact at 1800 21 09911. 9. The Board has appointed M/s. Jai Kishan and Associates, (Practising Company Secretary to act as the Scrutinizer to scrutinize the e-voting procedure.

For, Z-Tech (India) Limited
Sd/-
Sanghamitra Borgohain
Managing Director
DIN: 08579955

Place: Delhi
Date: 08.09.2026

INGERSOLL-RAND (INDIA) LIMITED
CIN : L05190KA1921PLC036321
Regd. Office: First Floor, Subramanya Arcade, No.12/1, Bannerghatta Road, Bangalore – 560 029.
Phone: +91 80 4685 5100; Fax: +91 80 4169 4399; Website: www.irco.com/en-in/invest

NOTICE

(FOR TRANSFER OF UNCLAIMED DIVIDEND & EQUITY SHARES OF THE COMPANY TO INVESTOR EDUCATION AND PROTECTION FUND (IEPF) ACCOUNT)

NOTICE is hereby given that pursuant to the provisions of section 124(6) of the Companies Act, 2013 read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 and subsequent amendment thereto ("The Rules"), Equity Shares of the Company in respect of which dividend amounts have remained unclaimed for seven consecutive years or more are required to be transferred to Investor Education and Protection Fund ("IEPF").

In compliance with the Rules, the individual notices were sent to all concerned shareholders whose shares are liable to be transferred to IEPF. The list of the concerned shareholders is available on the Company's website i.e. <https://www.irco.com/en-in/invest> under "Investors Reports" section.

In this connection, please note the following:

- The shares held in physical form:** duplicate share certificate(s) will be issued and transferred to IEPF. The original share certificate(s), which stand registered in your names, will stand automatically cancelled.
- The shares held in electronic form:** your demat account will be debited for the shares liable to be transferred by way of corporate action and will be transferred to IEPF.

Accordingly, the Company would be transferring the equity shares and unpaid/unclaimed dividend as below:

Sr. No.	Dividend	Date of Declaration	Due Date for Transfer to IEPF	Last Date for Payment to Investors
1	Interim Dividend 2019-20	November 5, 2019	November 4, 2026	October 20, 2026

The Company will proceed to transfer the Equity Shares along with unpaid/unclaimed dividend to IEPF without any further notice. Please note that the concerned shareholders can claim both, the unclaimed dividend amount and the shares from the IEPF Authority by making an application in the prescribed e-form IEPF-5 online and sending the physical copy of the same, duly signed (as per the specimen signature recorded with the Company), along with requisite documents to the Nodal Officer for the Company for the review and issuing verification report. Please also note that no claim shall lie against the Company in respect of unclaimed dividend and shares transferred to IEPF pursuant to the said Rules.

In case of any queries, the concerned shareholders may contact our Share Transfer Agents viz. MUFG Intime India Private Limited, Unit: Ingersoll-Rand (India) Limited, C-101, 1st Floor, 247, Park L.B.S. Marg, Vikhroli (West), Mumbai - 400083. Email: csq-unit@in.mpmis.mufg.com Phone: +91 810811 8484 Fax: 022 6656 8494.

For Ingersoll-Rand (India) Limited
Sd/-
P. R. Shubhakar
Chief Financial Officer & Company Secretary

Place: Bangalore
Date: September 8, 2026

epaper.financialexpress.com